## Croydon YJS – Workforce Development Plan

Croydon Youth Justice Service is committed to the development of staff and in an ever evolving system with multi-complexities understands that the up-to-date training in an array of areas is vital for both staff and Management. This Development Plan details 2023-24 training offer both internally and externally – specifically highlighting the needs and challenges faced by the Service and consequently training areas relevant to these specifics.

This plan is outlined but not defined by strategic objectives contained within the Youth Justice Plan 2022-23. The Youth Justice Plan highlights Service priorities.

Objective/Training Need	Training Offer	Priority	Start	Completion
<ul> <li>Objectives of the in person training workshops are as follows:         <ul> <li>Understand notions of vulnerability and childhood and how these are applied to some children more than others</li> <li>Understand the broad concepts of intersectionality and adultification</li> <li>Identify ways to guard against</li> </ul> </li> </ul>	The London Accommodation and Resettlement Pathfinders (LARP) are working in partnership with Listen Up Research to commission adultification training for Youth Justice organisations across London. We recognise that the adultification of children, particularly young black males, within the youth justice system can lead to a variety of negative outcomes and inequalities		19.04.23, 21.04.23, 24.04.23	

adultification in	Objectives of the in person		
practice	training workshops are as		
practice	follows:		
Reviewing findings	10110W5.		
from serious case	<ul> <li>Understand notions of</li> </ul>		
reviews relating to	vulnerability and		
child criminal	childhood and how		
exploitation	these are applied to		
	some children more		
Please note that the webinar	than others		
	Lindowstow dithe hused		
and in person training offers	Understand the broad		
are free to join and has been	concepts of		
fully funded by the LARP.	intersectionality and		
	adultification		
	<ul> <li>Identify ways to guard</li> </ul>		
	against adultification		
	in practice		
	Reviewing findings		
	from serious case		
	reviews relating to		
	child criminal		
	exploitation		
Ministry of Defence: How	Safeguarding Policy Team in	27.03.23 from 4 –	
MOD Safeguarding is	the MOD join us to explain how	5.15pm	
Structured and works with	MOD safeguarding is		
local Authorities &	structured, what the Welfare		
Partnerships	Services look like and what the		
	implications are for families		

2. Social media and	The course will explore	April 25 (9.15-4pm) IN PERSON. FULL DAY
	<ul> <li>External controls and actions</li> <li>Dealing with changed circumstances</li> </ul>	
	with our plans including o Priorities and links with desistance practice	
Delivered by Lyla Ward Wardell Associates	journey to the professional judgments • Linking assessments	£80
For Practitioners and Managers	<ul><li>to others.</li><li>Assessment: Evidencing our</li></ul>	On TEAMS. Half day.
	between safety and wellbeing and harm	October 6 <sup>th</sup>
to promote the safety of young people and others	<ul> <li>Understanding "Risk" and the relationship</li> </ul>	OR
1.Effective risk practice	going abroad and/or being left behind. They will also cover their Domestic Abuse Programme and explain how they work as a conduit for information between the Local Authority and the MOD. The course will cover	April 20 (9.15am – 1pm)

Young People – Risks, Safeguarding and Challenges Delivered by Steven Gowen Researcher, Information and Analysis Team Hackney Integrated Gangs Unit For Practitioners and Managers	<ul> <li>use of the internet and social media platforms</li> <li>legal, risk and safeguarding issues</li> <li>how intelligence can be gathered and used to map gang activity specifically</li> <li>how to capture, share and use information appropriately</li> <li>setting up staff roles, equipment and protocols</li> <li>how a young person's actions in the virtual world can lead to serious consequences in the real world</li> </ul>		
3.TRM Aware -Trauma Recovery Model The Trauma Recovery Model is a roadmap to help professionals care for and guide troubled children, towards recovery and resilience. The model combines theories of child development, attachment	<ul> <li>The Trauma Recovery Model and underlying principles</li> <li>Common shortcomings of standard assessment processes and how to do better</li> <li>The importance of sequencing interventions to the development of the child</li> </ul>	A 3 day course delivered via TEAMS. You must be able to attend all 3 dates. May 22,23 and 26 <sup>th</sup> 2023 9.30am- 4pm	

and neuroscience with hands-on practitioner skills A 3 day course for Practitioners and Managers Delivered by TRM Academy https://www.trmacademy.com	<ul> <li>Key practice principles to guide how we care for and manage troubled children</li> <li>Applying the TRM in practice</li> </ul>		
Improving Reviews	The course will cover	May 9 (9.15am- 1pm)	
For Managers Delivered by Lyla Ward Wardell Associates Please have access to an Assetplus in progress that you can look at during the course (either for completion or countersignature). Screens cannot be shared due to data protection.	<ul> <li>Sharing practice in how teams do purposeful reviews to support positive outcomes</li> <li>HMIP expectations</li> <li>Practical methodologies for significant change and scheduled reviews / case closures</li> <li>Quality Assuring reviews and case closures</li> </ul>	ON TEAMS. HALF DAY	
5. AssetPlus Quality	Through active	8 June (9.15-1pm)	
Assurance	participation in the course learners will focus on	OR	

Fast & Effective QA of AssetPlus Stages For Managers or Senior Practitioners Delivered by Duncan Hodgson Silver Bullet training	<ul> <li>Key points to look for (in line with inspection standards) when quality assuring an initial stage</li> <li>Apply and practice this approach using a QA checklist and case example</li> <li>Identify different levels of quality of assurance</li> </ul>	16 November (9.15-1pm) ON TEAMS.HALF DAY
6.Working with Young People who display Sexually Harmful Behaviour (SHB)	A 4 day AIM3& AIM Intervention training course Learning Outcomes AIM3:	A 4 day course ON TEAMS June 15, 16 AIM3 module
AIM3 training- Assessment and Intervention modules This course is targeted at professionals from Social Care, Youth Offending and Specialist providers, who should have a basic understanding of harmful sexual behaviours, gained either through relevant practice experience or training such as the AIM Awareness of HSB training or HSB foundation courses from other providers, and must also have practice experience of complex	<ul> <li>Be able to analyse the relevant information to develop a profile of the young person, their family and context using the AIM3 model</li> <li>Have confidence in developing safety and intervention plans responsive to the AIM3 assessment profile</li> </ul>	September 28, 29 Interventions module 9.15am -4.30pm You need to be able to do all 4 dates

assessment work and/or experience in working with or	AIM Intervention: • Develop confidence		
looking after young people with complex needs and who are currently working with or looking after young people presenting with problematic or harmful sexual behaviours (HSB).	and competence in using the AIM Intervention Framework to		
The course includes a competency test. An approval certificate (valid for 3 years) will be awarded on successful completion.	<ul> <li>develop an</li> <li>intervention plan</li> <li>bespoke to the</li> <li>individual needs of</li> <li>the young person</li> <li>Have been provided</li> </ul>		
15/16 June (AIM3) with Karen Martin	with examples of exercises for use in practice and the opportunity to try		
28/29 Sept (Interventions) with Christine McCarlie	these out		
7. AIM3 for Supervisors	By the end of the	A 2 day course	
Supervising HSB	By the end of the workshop participants will:	-	
-	workshop participants will:	A 2 day course ON TEAMS	
Supervising HSB Practice	<ul><li>workshop participants will:</li><li>Have an overview of</li></ul>	ON TEAMS	
Supervising HSB Practice For Managers	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's</li> </ul>	ON TEAMS 22 and 23 June	
Supervising HSB Practice For Managers This course is targeted at	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and</li> </ul>	ON TEAMS	
Supervising HSB Practice For Managers This course is targeted at experienced professionals	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's</li> </ul>	ON TEAMS 22 and 23 June	
Supervising HSB Practice For Managers This course is targeted at	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm)	
Supervising HSB Practice For Managers This course is targeted at experienced professionals who are supervising staff who are working with children and young people	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and importance</li> <li>Understand factors which are relevant to</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm) You must be able to	
Supervising HSB Practice For Managers This course is targeted at experienced professionals who are supervising staff who are working with children and young people with harmful sexual	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and importance</li> <li>Understand factors which are relevant to HSB assessment and</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm) You must be able to	
Supervising HSB Practice For Managers This course is targeted at experienced professionals who are supervising staff who are working with children and young people	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and importance</li> <li>Understand factors which are relevant to HSB assessment and intervention in</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm) You must be able to	
Supervising HSB Practice For Managers This course is targeted at experienced professionals who are supervising staff who are working with children and young people with harmful sexual	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and importance</li> <li>Understand factors which are relevant to HSB assessment and</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm) You must be able to	
Supervising HSB Practice For Managers This course is targeted at experienced professionals who are supervising staff who are working with children and young people with harmful sexual behaviours (HSB). Participants should have a good understanding of	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and importance</li> <li>Understand factors which are relevant to HSB assessment and intervention in relation to AIM3</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm) You must be able to	
Supervising HSB Practice For Managers This course is targeted at experienced professionals who are supervising staff who are working with children and young people with harmful sexual behaviours (HSB). Participants should have a	<ul> <li>Workshop participants will:</li> <li>Have an overview of supervision, it's purpose and importance</li> <li>Understand factors which are relevant to HSB assessment and intervention in relation to AIM3 assessment and</li> </ul>	ON TEAMS 22 and 23 June (9.15am - 4.30pm) You must be able to	

attendance at AIM3 assessment model training or through relevant practice experience. Due to the subject matter, a safe space in which to undertake this training with minimal interruptions, where possible, is required. This is pertinent to those working from home, particularly with children present Delivered by Karen Martin	of critically reflective supervision and developing staff resilience and supporting staff welfare • Have the opportunity to rehearse core supervisory skills in relation to HSB		
8. Working with Girls	The course aims to	July 7 <sup>th</sup>	
affected by violence and exploitation	<ul> <li>Increase</li> </ul>	(10.30am – 5.00pm)	
	understanding and awareness of girls		
An introduction to understanding the specific needs of girls and young women who are affected by violence and exploitation including criminal and sexual exploitation.	<ul> <li>and young women's experiences and the needs that arise</li> <li>Explore how young women's experience</li> </ul>	IN PERSON. FULL DAY	
Delivered by Safer London	of harm in may be overlooked, misunderstood		
	and/or impacted by victim blaming, stereotyping and bias.		
	<ul> <li>Provide guidance on identifying,</li> </ul>		

	responding to and supporting young women Increase confidence in applying learning in practice	
<ul> <li>9.Effective risk practice to promote the safety of young people and others</li> <li>For Practitioners and Managers</li> <li>Delivered by Lyla Ward Wardell Associates</li> </ul>	<ul> <li>The course will cover         <ul> <li>Understanding "Risk" and the relationship between safety and wellbeing and harm to others.</li> <li>Assessment: Evidencing our journey to the professional judgments</li> <li>Linking assessments with our plans including                <ul> <li>Priorities and links with desistance</li> <li>Mathematical coversion</li> <li>Understand</li> <li>Second coversion</li> <li>Understand</li> <li>Assessments</li> <li>Understand</li> <li>Understand</li> <li>Understand</li> <li>Operation</li> <li>Operation</li> <li>Operation</li> <li>Operation</li> <li>Operation</li> <li>Operation</li> <li>Operation</li></ul></li></ul></li></ul>	October 6 (9.15am – 1pm) On TEAMS. Half day
	<ul> <li>practice</li> <li>External</li> <li>controls and</li> <li>actions</li> <li>Dealing with</li> <li>changed</li> <li>circumstances</li> </ul>	

10. Looking After	The course will cover	October 24 and 25 <sup>th</sup>	
Number One	<ul> <li>Taking</li> </ul>	Run over two	
	stock: understanding	mornings.	
	our challenges and		
A practical course to	how these can relate	You need to be able to	
improve your wellbeing	to burnout, vicarious	do both sessions.	
and help avoid burnout.	trauma &		
For Practitioners and	compassion fatigue	On TEAMS	
Managers	<ul> <li>Recognising the</li> </ul>		
	danger signs	9.15-1pm	
	Practical ways to use		
Delivered by Jonny	your precious time for		
Mathew TRM Academy	self-care.		
	Strategies to help Re-boot,		
https://www.trmacademy.com	Re-charge and Reflect.		
11. Coaching for	Coaching is about helping	November 10 <sup>th</sup> (9.15-	
Managers	others to <i>learn</i> rather than	4pm)	
	directing or telling. A		
	practical course to give	IN PERSON.FULL DAY	
A course for Managers	Managers tools they can		
	use, immediately.		
Delivered by			
http://www.masterclass.co.uk	After attending the session		
	Managers will: • Be clear on what		
	<ul> <li>Be clear on what makes an effective</li> </ul>		
	coaching		
	conversation and the		
	core skills required		
	<ul> <li>Appreciate the</li> </ul>		
	importance of getting		
	commitment to		
	actions from the		
			I

	<ul> <li>individual being coached</li> <li>How to resist the temptation to 'tell' rather than coach</li> <li>Use reflective practice to enhance support and effective supervision</li> </ul>	
12. AssetPlus Quality Assurance	Through active participation in the course learners will focus on	16 November (9.15- 1pm) ON TEAMS.HALF DAY
Fast & Effective QA of AssetPlus Stages For Managers or Senior Practitioners Delivered by Duncan Hodgson Silver Bullet training	<ul> <li>Key points to look for (in line with inspection standards) when quality assuring an initial stage</li> <li>Apply and practice this approach using a QA checklist and case example</li> <li>Identify different levels of quality of assurance</li> </ul>	
13. Children and young people using violence and abuse in close	The course will enable participants to:	8 <sup>th</sup> December 2023 ON TEAMS.HALF DAY
relationships. An introductory course to increase participants' awareness of the	1. Develop an understanding of the causal factors of Child and Adolescent to	9.15am – 1pm

dynamics of adolescent to	Parent Violence	
parent abuse and	and Abuse	
relationship abuse	(CAPVA)	
between young people.	( , , , , , , , , , , , , , , , , , , ,	
	2. Provide tools to	
Delivered by Respect	support parents	
	and carers to	
	assess risk and	
	identify potential	
	trigger points for	
	abuse to enable a	
	safer parental	
	response	
	•	
	3. To explore the	
	subject of	
	relationship	
	abuse with	
	between young	
	people	
	4. Support children	
	and young people	
	to respond to	
	conflict situations	
	without using	
	violence or	
	abuse.	
14. Unconscious Bias	The course will	IN PERSON FULL DAY
and Youth Justice	cover Examine the	9.15am- 4pm
	reasons &	
Exploring the challenges	evidence-based	January 11th 2024
of disproportionality in	research	

the Youth Justice system For Practitioners and Managers Delivered by Wipers	<ul> <li>Support practitioners to identify their own UB, associated triggers and drivers</li> <li>Develop strategies and practical steps towards better and bias-free decision- making processes</li> <li>Inform effective practice</li> <li>Apply bias-reducing strategies to practical tasks such as writing PSRs and risk assessments</li> <li>Develop a greater sense of self- awareness in working with young people within the YJS</li> </ul>		
CSCP Training Updates	The CSCP is committed to providing multi-agency safeguarding training for those working with children and families in Croydon. All training is free and can be booked via Croydon Learning as when required.	March & April 2023 (All details are in separate folder with links)	
MHFA Training (Mental Health First Aid)	Mental health First Aid Training	Monday 24 <sup>th</sup> & 25 <sup>th</sup> April – must attend 2 full days.	

Asset+ refresher workshops	Internally facilitated workshops focusing on specific areas of Asset+:		
CAPA Training	Professional Training on children using harmful behaviours to a parent	Wednesday 5 <sup>th</sup> July 9.30- 12.30pm	
Social Work Teaching Partnership	Teaching partnership Trauma informed practice training Level 1.	May, June, July 2023 (all details and links are in separate folder)	
Deputy Consultant social Worker	Role Guide document		
Early Help & Children's Social Care Academy	Upcoming Courses and development opportunities	Available June and July (all details and links are in separate folder)	
Non Violent Resistance Training	<ul> <li>Non Violent Resistance (NVR) is a parenting approach to address controlling, harmful and self-destructive behaviour in children and young people.</li> <li>Development opportunity:</li> <li>NVR Foundation Level training (3 day) - Aims are to: <ul> <li>Understand</li> <li>Understand</li> <li>Support parents with deescalation</li> <li>strengthen parent-child relationships</li> </ul> </li> <li>Develop an understanding of aggression and externalising behaviour in children and young people</li> </ul>	Expressions of interest should be submitted by 19.06.23 4 <sup>th</sup> , 5 <sup>th</sup> and 6 <sup>th</sup> July in person. 5 <sup>th</sup> September (accreditation date, virtual event)	

Epsiodes, ETE & KPI Recording, SALT & Asset, Resettlement & Custody , Desistance, Future Behaviours, RJ Page on Asset and Proceses, PSR Writing, Intervention Plans, Sequencing & Prioritising, Continency Plans, Serious Youth Violence/IOM/Gangs, Bail & Remand, Probations & Transitions	Various Training in house for staff.	Every Tuesday afternoon for 1 hour. (Feb – July)	